

Note: The financial information contained in this document is not to be released to the public without written consent from Muslim Youth Camps of America

# Camp Horizon

\*A Project of Muslim Youth Camps of America, Inc

March 22, 1999

John Castle  
Coralville Lake  
Iowa City, IA 52240

Morning John;

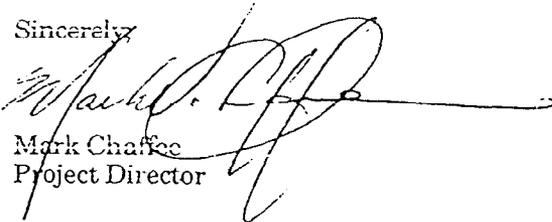
Please find enclosed the 5-year budget projections of the MYCA concerning Camp Horizon and its contribution towards the next camp to be built hopefully within five years. Also, I have enclosed some more communication regarding financial health of the Muslim youth Camp Association.

I have also enclosed the map that indicates "in general" where the MYCA would like to place its structures on the site. As I mentioned in email last week, my visit on the site last week made more evident to me the possible solution of the parking dilemma faced by a camp that wants to house 120 youth a week, and similarly high numbers for conferences. The trail that peels away from the main ridge trail, and follows the 200<sup>th</sup> St on the north side of the site, can be widened slightly, a bed of gravel laid down, and it could hold a large number of cars. An exit onto 200<sup>th</sup> St is possible further down the trail, so it would allow egress in and out. If parking is approved for that area by the COE, then the MYCA would make a planting of evergreens along the north side, after replacing the woven fence and placing gates on entrance and exit, to help secure the parking site from easy egress by vandals. The planting will also provide a visual barrier between the parking area and the neighborhood, consequently reducing the impact on the neighborhood and reducing camp noise over the long run into the neighborhood.

If we take the ridge trail down to the Central Lodge, and loop it in front of the Lodge to facilitate delivery of camp supplies, we can also create some staff parking near the curve in the trail that turns the trail south towards the Lodge. That will allow for upwards of 8-10 vehicles for quick access in case of emergency or simple need for delivery vehicles. That widening of the ridge trail is already in place.

Hope this wraps up the details, John. Thanks again for the help in preparing for this proposal. We'll keep our fingers crossed.

Sincerely,



Mark Chaffee  
Project Director



# CAMP HORIZON

*"Expanding the world for our youth"*

2618 Sue Lane, Cedar Rapids, IA, 52405

March 15, 1999

John Castle  
Army Corps of Engineers  
Coralville Lake  
Iowa City, IA 52240

Good Morning John;

Please accept the enclosed as the required proposal for Camp Horizon's bid for use of the Camp Daybreak site at Coralville Lake. Our apologies for the delay in submission. The board is traveling abroad so often right now that it is hard to get the details done.

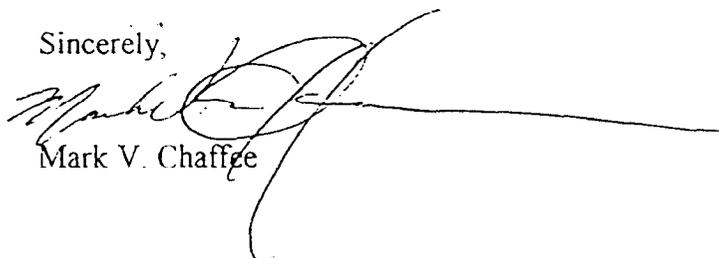
The proposal attempts to make clear the plans for use, construction, rationale and financing. The full budget will be in your hands in two days after its approval by the Finance Committee.

We have also enclosed support materials from the Board members who are the driving mechanism for the creation of the camp. These materials are to help illuminate the financial capabilities of the organization. The materials should also make clear the role of Islam in the area and the connection of these groups to committing finances and leadership to non-profit activities.

We also would like to communicate to the Corps that the MYCA is open to other groups utilizing the site even during Camp season. We recognize that there is a lot of land and that it will not always be in use as the Camp's programming takes campers elsewhere. So we plan to let schools and others know of the challenge and orienteering courses and whatever else our insurance provider feels is okay without exposing us to too much risk. We have not included this in the proposal as we have not yet been able to get a clear indication from our provider what it might mean as to increased liability for the MYCA. Further, we're not sure of how to work it out until we start getting things done on site. So we didn't want to make it formalized in the proposal, but did want the Corps to know that it is a part of our planning and outreach.

Thanks for the help in preparing this, John. You and your staff have done a lot to make this whole process very humane.

Sincerely,



Mark V. Chaffee

# CAMP HORIZON

## A PROJECT OF MUSLIM YOUTH CAMPS OF AMERICA

Camp Horizon is to be the first residence-camp project of the Muslim Youth Camps of America (MYCA). The purposes of MYCA as laid out in the Articles of Incorporation of the MYCA, is to serve as a charitable, educational and religious organization dedicated to the following objectives:

- A. To establish a cultural, educational and religious membership organization for support of the youth of the Muslim faith; and
- B. To acquire, establish, operate and maintain a summer youth camp or camps to provide multicultural, educational and religious opportunities for youth of the Muslim faith.

To meet the above objectives, the MYCA seeks to establish Camp Horizon as a unique, international, multicultural, educational experience that is grounded in the outdoors and reinforced through classes in language, computers, and history. Though Camp Horizon is meant to provide a supportive and secure environment for Muslim children in particular, it is also meant to be a camp where children in general can experience cultural diversity uncommon to U.S. youth activities. It is a camp for enhancing and enlarging campers' worlds. Though a camp for Muslim children in particular, Camp Horizon will not be a religious education and training camp, but rather a summer camp where participants can live their religious values regardless of religious orientation.

### **Purpose**

Camp Horizon will be the first Muslim summer youth camp located in the United States. The Camp is dedicated to the task of teaching Muslim youth about themselves – their culture, their languages, their future - as well as inviting them into a new relationship with their environment and with each other. The Muslim community in the United States is almost 50% African American, and a large percentage of the remaining 50% is first and second generation immigrants. This community is currently underserved with regards to access and utilization of camping and environmental resources. Camp Horizon is a first step in attempting to link the targeted community more closely with the natural resources so deeply enjoyed by other segments of the U.S. society.

Camp Horizon is also being developed to provide urban minority and immigrant youth with a larger cultural experience of their possibilities in the world. The MYCA sees as part of its mission the task to assist young people to re-vision their potential role and contribution in the modern world. The MYCA hopes to enhance campers' knowledge of computers and computer-related tools. The Camp will support its youth through scholarship-aid to get to camp and *by* providing them with a diversity of educational and motivational experiences while at camp. The experiences of the Camp are designed to assist the target audience develop new self-

empowerment in meeting the challenges and stresses affecting urban and immigrant youth. The MYCA also is seeking to build a financial resource capable of following the camp alumni and assisting them to attend college, through the awarding of college scholarships.

As a secondary purpose, Camp Horizon will serve as a retreat and conference center during the school year when youth are back in classes. The Board of MYCA is committed to utilizing the site four seasons out of the year, actively marketing and inviting the regional business, educational and cultural communities to make use of the resources of the site. Even though the retreat and conference activity will account for a much larger share of the calendar year, and may account for a larger share of the generated income stream, it will have, nonetheless, a secondary programmatic emphasis for the MYCA. This secondary emphasis is simply reflective of good stewardship of the site. The conference/retreat qualities of Camp Horizon will also permit the MYCA to hold special educational/ cultural retreats and conferences as a part of their commitment to the stewardship of such beauty and resources as afforded by the site, and as defined in their Articles of Incorporation.

### **Location**

Camp Horizon will be located just north of North Liberty, Iowa, off of Scales Bend Rd., on a short spur of 20<sup>th</sup> Street, on a site formerly know as the Girl Scouts' Camp Daybreak. It is 106-acre piece of property that adjoins the Coralville reservoir, across the reservoir from the tip of the University of Iowa's McBride Campus, and is under the jurisdiction of the Army Corps of Engineers. The Coralville Reservoir is a part of the flood control efforts of the Corps affecting the Mid-Mississippi Valley.

### **Present Use**

Presently, the site is unused but for an occasional hiker or more. Camp Daybreak has been idle for 7-8 years following a fire that demolished the Girl Scout's lodge on the site, and due to the dwindling number of young girls locally involved in Girl Scouts. In the interim, the Corps has kept the head of the trail clear, while many of the remaining structures (2 outhouses, 1 storage shed, and 1 picnic shelter) have deteriorated but a little. The 8 tent platforms have seen the collapse of their light frame structures for the tents, though the platforms have, for the most part, remained fairly strong. There is the expected overgrowth of blackberry brambles around the structures where the tree canopy is open. There is evidence of an occasional fire for people on a picnic and possibly for some cross-country skiers, and an occasional, improperly discarded item of one kind or another.

### **Planned Use**

Camp Horizon will have four major areas of use.

- 1.) Camp Lodging and Indoor Activity Centers – The MYCA foresees providing overnight, four-season lodging for 75-80 people. The majority of the lodging will be 8-10 cabins to house campers and their staff during the summer camp period, while also being able to provide comfortable shelter for retreat attendees during the other seasons of the year. It is also planned to offer a year-round residence to the Camp's director or caretaker to provide continual presence on the site for added security. The

rest of camper lodging will be provided by 10-15 tent platforms that will only serve the summer camping season. There will also be an education building to house the computer classes and hardware. Further, there will be a central lodge that will be used for general meeting and dining purposes. The central lodge will also house a number of educational classrooms.

- 2.) **Swimming, Boating and Fishing Areas** – The camp's abutment onto the Coralville Reservoir provides a significant amount of shoreline for campers to enjoy water sports. Swimming and boating will be concentrated near the central part of the site. The camp will provide a floating facility for different boating activities. Fishing will occur along the banks away from the swimming area, while swimming will be concentrated near the area of the beachfront with the gentlest incline into the reservoir pool.
- 3.) **Educational Trails and Facilities** – The campsite provides excellent opportunities for numerous outdoor learning experiences. The lower southwestern portion of the site provides rock cliffs that will provide rock climbing opportunities. That section of the site will also be excellent for some orienteering training and challenge course work. Numerous areas throughout the site provide excellent opportunity for educational trails that will provide campers an opportunity to learn the flora and fauna of the area, as well as some of the geography/geology as seen in its Devonian limestone deposits and glacial moraine deposits. The site is crisscrossed by numerous deer, rabbit and raccoon trails that can be used for some training in watching and tracking animals.
- 4.) **Forest Meditative Isolation** – Part of any great camping or retreat experience is the ability to remove oneself from the group and find someplace to be alone with one's thoughts amongst natural splendor. The site, through size, topography and forest canopy, provides many opportunities for a person to be alone. Through the late fall, winter and early spring, the reservoir is basically silent, frequented most by hawks and eagles hunting for food. During the rest of the year, the early morning and late evening are quiet and peaceful. The views from much of the site are of a seemingly, relatively undisturbed landscape. Because of this great meditative isolation, much of the site will be minimally developed through the sparse use of trails so as to preserve this important feature.

**Neighborhood Impact** - The heavier use of the site will be on the south slope, and most towards the eastern end of the piece. This planned use pattern helps preserve the quiet neighborhood of the housing development just across 20<sup>th</sup> Street, to the north of the camp. There is a significant ravine that runs the length of much of the camp on that northern side, and it is this ravine which will also serve as a natural barrier between the campers and the development. During the summer camping season, when the site will have its heaviest, most consistent usage, and loudest participants, the site will be further buffered from the neighborhood by the natural sound barrier of the forest foliage, which is enhanced by the ravine topography.

### **Site Improvements**

To adequately carry the population use of a summer camp, the site will need adequate water supply and water treatment. The site currently has one well. It is yet unknown as to its volume capacity. Wastewater needs have yet to be worked out with the Corps. Because of the size of the camp, it is not deemed likely that pit toilets will meet the demands of the black-water

waste. Further inquiry is needed into composting toilet technologies. Gray-water waste (showering and kitchen use) could be placed back into the forest water shed, and if done correctly, could provide strong nutrient input to designated areas.

The site will need trails to connect the lodging areas with either and/or both the main trail road coming into the heart of the camp or with the main heart of the camp itself. It will also need development of a trail system for use in its educational programming, as well as for use in controlling human foot traffic between activity areas of the camp. The trail system is foreseen as the best mechanism for delimiting the amount of environmental disruption and soil erosion due to camper traffic.

The **Central Lodge** will be located down near the end of the main road/trail that traverses the site, starting at 20<sup>th</sup> Street. It will be built to house 150-200 persons at a time in its central utility room, with supporting kitchen and restroom facilities. There will also be 2 classrooms within the structure. The Central Lodge is targeted for construction in the summer/fall of 1999, with first season of use as winter in 1999-2000.

**Overnight Lodging** will be provided by a series of 8-10 cabins, which will house 6-8 campers, that will be located on the south side of the ridge road/trail. They will start near where the tent platforms are currently located, and extend in clusters down towards the area of the Central Lodge. Their location on the south side of the ridge is to insure separation from the neighborhood and maximum aesthetic value to the conference and retreat use in the off-season. The construction of the first lodge shelters will begin in the fall of 1999 and extend through the fall of 2000.

**Tent Platforms**, currently located along the ridge road, will be moved lower on the site towards the reservoir. Because tents will not be useful to the conference and retreat clientele, the tents will be moved down closer to the water to insure greater enjoyment of the water by campers, while also providing two different housing areas. Down the south slopes off the central ridge, the topography has less slope, and so provides more sites good for housing structures, but too difficult to access for a winter retreat group. Consequently, the tent platforms will be moved to those locales in the fall of 1999 and the spring of 2000.

**Classroom Space** will also be provided by a structure built on the former base of the Girl Scout lodge. This structure will house the computer classroom for the camp. It will be built in the fall of 2000 or the spring of 2001.

**Director/Caretaker Lodge** will be provided by a separate lodge built for security of the site. The investment that the MYCA intends to make in the site is most easily protected by a permanent presence of someone on the site, and near the easiest access to the site. The Director's Lodge will be built near the entrance to the Camp from 20<sup>th</sup> Street, off the secondary trail that runs on the north side of the site for a short distance. It will be built during the summer of 2000, if not earlier, to provide protection for the new Central Lodge.

The improvement of the site through permanent structures will most often require some removal of trees and understory, especially in the case of the Central Lodge. Corps input will be sought as to environmental sensitivities that may shape exact location of buildings, and which trees and understory are removed. Exact timing of the building of structures will be sensitive to fundraising, but even more to the desire to not disturb the site too much at one time, insure as

little disruption of the campers experience as possible, and insure as little disturbance to the neighborhood as possible.

Besides the construction of a floating dock, the camp will need to build a beach. Current planning calls for having the sand brought in by a barge off the river. The camp will also need a storage building for the camp recreational gear, the largest of which will be the canoes. That structure will be near the water's edge, yet above expected high water levels, on the southeastern edge of the site, below the Central Lodge.

The topography of the site does not appear well situated to handle much vehicle parking. In an effort to preserve the environmental integrity of the site, the MYCA will seek to utilize public areas in the community of North Liberty for shuttling campers and families back and forth from the site on camp weekends. This will relieve the vehicular stress of Saturdays and Sundays when the camp is witnessing the turnover of campers from one week to the next. Nonetheless, the site will need to provide parking for long-term staff, and then parking for retreat and conference goers. Though there is still much to be understood about the site yet, we can currently envision parking near the head of the trail for up to 30 vehicles. The ridge road-trail will continue down to the main lodge to insure ease of access to supply deliveries. There is currently a widening of the ridge road approximately 2/3 of the way down from the head of the trail that will also be used for further parking of up to 10-15 more vehicles. As we continue to study the parking needs, our goal is to have as little environmental impact from the parking as possible. In that light, we are studying where we might do smaller pockets of parking rather than one large facility, and always with the use of gravel beds, as opposed to macadam.

### **Planned Programming**

The program of Camp Horizon is designed to expand the experience and knowledge of every camper, while helping them shape their behavior in being creative, responsible citizens, all within a supportive Islamic environment. Daily activities shall include the following:

#### **Onsite -**

- 1.) Cultural Programs
- 2.) Language Development –
  - a. ESL - English as a Second Language for non-English speakers.
  - b. ASL – Arabic as a Second Language for non-Arabic speakers.
- 3.) Computer usage and programming
- 4.) Water Sports –
  - a. Swimming
  - b. Canoeing
  - c. Fishing
- 5.) Camping
- 6.) Challenge Course Mastery
- 7.) Orienteering
- 8.) Environmental Education
- 9.) Archery
- 10.) Crafts and Art
- 11.) Folklore and Folk Stories

**Offsite –**

- 1.) Nature Education –
  - a. Fossil Gorge – Coralville Dam Spillway
  - b. Palisades Park – Off Rt. 30, Linn County
  - c. McBride Museum – University of Iowa
  - d. Raptor Center – McBride Campus, University of Iowa
- 2.) Horseback Riding
- 3.) Cultural Entertainment –
  - a. Freedom Fest -- Cedar Rapids
  - b. Jazz Fest – Iowa City
  - c. Hancher Auditorium – University of Iowa
- 4.) Educational Programs – University of Iowa
- 5.) Recreational Programs - Soccer

**Target Community**

Camp Horizon will have 3 target audiences for its summer youth program:

1. Urban minorities and immigrants who are Muslim – Camp Horizon seeks to offer an Islamic cultural backdrop for Muslim youth as a setting for a number of different educational opportunities and experiences. It will assemble funding support for camp scholarships to help successfully provide a camping experience to this underserved community.
2. Non-Muslim youth - As part of the Muslim commitment to education and universal community, the Camp's outreach will seek to attract any young person who desires the educational and cultural experiences the camp will afford. The vast diversity of campers from many different ethnic backgrounds will provide a very unique experience amongst camps in the United States. Similarly, the second-language classes, especially the ASL (Arabic as a Second Language) classes will provide a rare opportunity for young people in the Midwest.
3. International Youth – Parents of young people around the world often seek to send their children on educational trips elsewhere in the world. There has been a lack of a culturally supportive, Muslim sites to send youth to in the United States. The uniqueness of this site, its seeming safety and lack of urban propinquity (i.e., not near NYC, Chicago or LA), contributes to the site's attraction for families from abroad. Current connections to Egypt, Saudi Arabia, Lebanon, Omar, Dubai, Malaysia, Indonesia, and many more, promise to provide the camp with even greater diversity and cultural exchange.

The target audience for the use of the camp as a retreat and conference center is those people involved in business and community organizations within a 250-mile radius from the camp. The MYCA will welcome parties from further away, but does not see the primary users as being outside of that radius. It envisions the usage as being primarily focused at the weekends for retreats, while 1-3 conferences could occur during anytime of the week.

## **Purpose for Land Lease**

The purpose of this proposal is to lease identified land holdings in order to develop a camping/recreational area to serve primarily underserved, less privileged youth of Muslim background in the central United States. This, while also meeting the needs of the larger regional community for accessible, functional and aesthetic retreat and conference centers.

## **Location Rationale**

Cedar Rapids holds a special relationship to the Muslim community in the United States. It is home to the oldest standing mosque in America, while also home to the first Muslim cemetery in the United States. It has been the site of the first national conference on Islam in America. Because of experiences and concerns of members of the local Islamic community, the idea for the camp started in Cedar Rapids and is moving towards fruition in the Cedar Rapids area. Please see accompanying materials for reference to the Islamic community in the Cedar Rapids/Iowa area.

The MYCA foresees Camp Horizon as broadening educational and cultural experiences for its target audience. This broadening of experience will not only be environmental, but will also involve the cultural and educational resources of the area. The camp is in close proximity to the resources offered by the University of Iowa, which includes the Raptor Center, the McBride Museum and Hancher Auditorium. The camp will also be in close proximity to more than a dozen area colleges which will provide an effective pool for interns, camp counselors, language teachers, computer educators and other labor support. The site also provides quick access to local soccer fields.

The site in eastern Iowa is also well situated for fairly easy access to the larger market of population in the Midwest. Southeast Iowa is easily accessed by a day trip from most of the large urban population centers in the Midwest, from Minneapolis, to Detroit, to Kansas City and Omaha. The proximity of the site to Interstate 80 and the Eastern Iowa Airport in Cedar Rapids helps insure that campers and retreat/conference goers will be able to reach the site with very little problem.

To attract consistent audiences for retreats and conferences, a site must provide attractive lodging and dining facilities for those most likely to participate – members of the professional class. Though the site will only be able to house 75-80 people in permanent lodging structures, further lodging and dining is available in the local market with only a 5-10 minute drive.

## **Need**

Currently, there are 5-8 million Muslims in the United States. The predominant ethnic group among Muslims in the United States is African Americans. The immigrant communities, which come from a great variety of countries stretching from Eastern Europe to Cambodia and virtually every country in between, comprise the next largest group. The student community is the third largest group. Finally, Caucasian and other ethnic Americans comprise the smallest group, but this, too, is growing at a fast rate.

Among all these, African Americans are reported to comprise 42% of the total; 24.4% are Indo-Pakistani; 12.4% are Arabs; 5.2% are Africans; 3.6% are Iranians; 2.4% are Turks; 2% are from South-East Asia; 1.6% are white Americans; & .5% are Albanians; and all other groups comprise 5.6%. The ten states with the highest concentration of Muslims are California, New York, Illinois, New Jersey, Indiana, Michigan, Virginia, Texas, Ohio and Maryland (listed in order of population). Note how four of the states of highest concentration are Midwestern states. The above states account for 3.3 million of the Muslim population in the United States. Nationally, there are more than 1250 mosques, compared to 600 in 1980, 230 in 1960 and 19 in 1930. In addition, there are 400 Islamic schools (108 full-time), over 400 associations, an estimated 200,000 businesses, and over 80 publications, journals, and weekly newspapers.

The Muslim population is concentrated primarily in larger urban areas, though there is a representation of Muslims in many of smaller towns. This community is without the overnight, weekly and/or monthly camping access and experience that is so much a part of many young people's lives in the States. Much of this lack is explainable by income and by ethnic isolation from the networks that inform of and provide such resources. Unlike the extensive camp networks that exist for many denominations and other faiths in the U.S., the Muslim community, up to this time, has been primarily delimited in its experience from such camps. Instead, the community has worked to provide day camps, which are, because of an ethnic and cultural urban concentration, without the access to the resources of "the Great Outdoors." If Camp Horizon is successful in meeting its goals, it will be the first of such camps designed to provide such ethnically diverse and isolated communities with such camping experience.

### **Funding for Project**

The MYCA will start Camp Horizon through fundraising in the larger Islamic community. The MYCA currently has international commitments to raise 1/3 of the budget necessary to open the gates at Camp Horizon. Further, it has commitments from the Islamic Society of North America, which has an untouched \$1,000,000 fund set aside to provide camping experiences for Muslim youth, to assist the MYCA to reach whatever funding goals are necessary to open the lodge doors. The MYCA foresees \$250,000 coming from the ISNA.

The MYCA has planned a series of fundraising dinners across the Midwest with the explicit intent of raising \$500,000 from Muslim professionals and businesses. Proposal outreach to the national foundation network in the U.S. is also targeted to raise another \$750,000-1,000,000 towards site completion and camp scholarships. There is a high priority given by many of the large foundations such as the Ford and Carnegie Foundations, towards creative projects supporting and encouraging cultural diversity. These foundations have already been contacted and are awaiting the Camp to have a site before they commit to any support, but they are very interested.

This fundraising outreach is primarily targeted regionally and then nationally, towards Muslim professionals. There will also be targeted appeal for foundation support of the Second Language programming, science/nature education and minority/immigrant programming.

Supporting documentation of the Camp's financial capabilities and commitments are included as an attachment to this proposal. Also attached is a copy of the MYCA's application for non-profit status, its projected budget, and materials from supporting companies in the area

whose leadership makes up the Board of Directors for the MYCA, and who are committed to making sure that the Camp is a success.

### **Use Charges**

Campers will be charged an amount commiserate with the financing needed to operate the camp. A permanent director and seasonal staffing will all require payment for their services, which will be afforded through camper fees. The fees afforded through the retreat and conference activities will be a part of the gathering of financial resources necessary for the upkeep of the site as well as building an endowment towards camper scholarships.

### **User Groups Served**

Camp Horizon will have a national youth market appeal because of its identity as the "first" of its kind in the Muslim community. Despite this unique, national appeal, it is expected that the camp will pull primarily from communities that are within a 400 mile radius (a day's drive) of the Iowa City-Cedar Rapids market. Detroit, Chicago, Indianapolis, Minneapolis, Milwaukee, St. Louis, Kansas City, Omaha, and Sioux City are all included in that market as well as many smaller cities and towns.

While the youth market will have greater regional and national appeal, Camp Horizon's hosting of retreats and conferences will be more local, with some events having larger regional and national appeal. Because the camp will only be able to provide overnight accommodations for 75-80 people, and its initial lodge will only be able to accommodate 150-175 people, it will not attract the large conferences that generate larger audiences and people willing to travel great distances to experience such said conferences.

### **Area of Iowa Served**

The uniqueness of the cultural experience, the opportunity to interact with youth of many different ethnic origins, and the rare opportunity to learn Arabic in the Midwest, will be offered to all the youth of Iowa as well as the surrounding states. Though the Camp will be an attempt to provide services to an under-served community, it will nonetheless reach out to the full community to insure all an opportunity to benefit from the unique resources offered by the site, its locale, and its programming.

### **Number of Users Served**

Camp Horizon will serve as home weekly to approximately 120 youth, 15 counselors and a few other assorted staff. This will be for the entire length of the summer camp period of approximately 10-12 weeks, which results in upward of 1200 campers.

The retreat and conference center will be usable by the organizations of the region. The MYCA wants to attract as many organizations to use the facility as is expedient in an effort to enhance the retreat/conference resources available in the region. The retreat resource is also seen as a means of providing a good-will mechanism for achieving higher visibility and understanding of a misrepresented and poorly understood population in the region and in the United States. Over the course of the year, another 3-4000 people could utilize the conference retreat facilities.

## **Maintenance**

Participants at Camp Horizon will share in the responsibilities of preparing and maintaining the site. As the site has been barely maintained for the last 7-8 years, there is significant site preparation necessary for a camp (e.g., removal and splitting of many downed trees). Throughout the development and preparation of the site, young people will work closely with staff to provide a continual improvement of the site.

This camp-participant role of maintenance is an important part of the education of the campers, as their clean-up tasks will link with the environmental education towards citizen' stewardship of natural resources. The MYCA wishes to not only provide the campers with a fun experience, but it wishes also to send campers home with a sense of enhanced responsibility for the world around them, both of person and planet.

### **Responsibilities of MYCA**

- To run and maintain Camp Horizon within the parameters outlined by the Army Corps of Engineers (COE).
- To manage the day-to-day operations of Camp Horizons, which includes trail maintenance, any signage, trail closures due to wet conditions, and general environmental stewardship.
- To keep the COE informed of the general conditions and workings of the camp.
- To educate Camp users as to the necessary environmental sensitivities that should be exercised by participants while at the Camp, to insure the continued well being of neighborhood, land, flora and fauna.
- To keep and maintain all of its own tools and equipment that will be needed for site maintenance.
- To provide a year-end account of Camp activities that will be turned in to the COE's Coralville Lake Office. This report will include site maintenance activity, user numbers, and possible site problems needing COE assistance.

### **Responsibilities of COE**

- COE will provide Camp horizon with materials for use in trail maintenance and repair whenever possible, considering budget and other constraints. Materials shall include but not be limited to gravel, lumber, fill dirt and wood chips. Materials other than those supplied by COE must first get approval from the COE before use on the site.
- When possible, upon request from Camp Horizon, COE will provide a ranger for assistance in camper education.
- When necessary, COE will notify the camp director of rising water tables that might require some adjustment of camp resources to avoid the rising waters.